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Securities Code: 7976 March 7, 2018

To our shareholders:

Eiichiro Suhara President and Representative Director **Mitsubishi Pencil Co., Ltd.** 1-28-1, Ohi, Shinagawa-ku, Tokyo

# Notice of the 143rd Annual General Meeting of Shareholders

You are cordially invited to attend the 143rd Annual General Meeting of Shareholders of Mitsubishi Pencil Co., Ltd. (the "Company"), which will be held as indicated below.

If you are unable to attend the meeting in person, you may exercise your voting rights in writing or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:10 p.m. on Wednesday, March 28, 2018 (JST).

Date and Time: Thursday, March 29, 2018 at 10:00 a.m. (The venue opens at 9:00 a.m.)
 Venue: Event Hall, 7F, Shinagawa General Culture Community Center (Curian)
 5-18-1, Higashiohi, Shinagawa-ku, Tokyo

## 3. Purpose of the Meeting

### Matters to be reported:

- 1. Business Report and Consolidated Financial Statements for the 143rd fiscal year (from January 1, 2017 to December 31, 2017), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. Non-consolidated Financial Statements for the 143rd fiscal year (from January 1, 2017 to December 31, 2017)

### Matters to be resolved:

**Proposal No. 1** Appropriation of Surplus

**Proposal No. 2** Election of Twelve (12) Directors

**Proposal No. 3** Election of Two (2) Audit & Supervisory Board Members

Proposal No. 4 Revision of Remuneration Amount for Directors and Audit & Supervisory Board

Members

- Of the documents to be provided at the time of this notice, the Notes to Consolidated Financial Statements and Notes to Non-consolidated Financial Statements are posted on our website below in accordance with relevant laws and regulations and the Company's Articles of Incorporation, and are not stated in this notice. The Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members and the Financial Auditors include Notes to Consolidated Financial Statements and Notes to Non-consolidated Financial Statements posted on our website, as well as the documents stated in the attached documents of this notice.
  - Company's website: https://www.mpuni.co.jp/ir/index.html
- If there are any amendments made to the Business Report, Consolidated Financial Statements, Non-consolidated Financial Statements and Reference Documents for the General Meeting of Shareholders, we will post them on our website as noted above.

### Reference Documents for the General Meeting of Shareholders

## **Proposal No. 1** Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

1. Year-end dividends

The Company has given consideration to the business performance of the fiscal year and future business development, and it proposes to pay year-end dividends for the 143rd fiscal year as follows:

(1) Type of dividend property

Cash

(2) Allotment of dividend property and the total amount

14 JPY per common share of the Company

In this event, the total dividends will be 838,803,742 JPY.

(Note) The Company conducted a share split at a ratio of two (2) to one (1) common share with July 1, 2017 as effective date. The dividend per share for the fiscal year, calculated on a post-share-split basis and including the interim dividend of 11 JPY, will be 25 JPY, which represents a 5 JPY increase from the previous fiscal year.

(3) Effective date of dividends of surplus

March 30, 2018

2. Other appropriation of surplus

The Company proposes the following appropriation of surplus as for the retained earnings in order to strengthen the management foundation in preparation for aggressive business development in the future:

(1) Item of surplus to be decreased and amount of decrease Retained earnings brought forward: 2,000,000,000 JPY

(2) Item of surplus to be increased and amount of increase

General reserve: 2,000,000,000 JPY

## **Proposal No. 2** Election of Twelve (12) Directors

The terms of office of all thirteen (13) Directors will expire at the conclusion of this meeting. Therefore, the Company proposes the election of twelve (12) Directors, decreasing the number of Directors by one (1) to ensure swift and efficient decision making and business processes. The candidates for Director are as follows:

No.	(Date of birth)		Company	Company's shares		
			(T			
		A . 1074	(Important concurrent positions)	owned		
	Eiichiro Suhara (July 19, 1948) Reelection	Aug. 1974	Joined the Company			
		Mar. 1980	Director			
		Mar. 1982	Managing Director			
		Mar. 1985	Director and Vice President			
		Mar. 1987	President and Representative Director (current			
			position)	274 670 1		
		June 2015	Outside Director of Eisai Co., Ltd. (current	274,650 share:		
			position)			
1		_	oncurrent positions]			
1			Representative Director of Yamagata Mitsubishi			
		Pencil Precisi				
			Mitsubishi Pencil Vietnam Co., Ltd.			
-			ctor of Eisai Co., Ltd.			
	[Reasons for nomination as a ca		=			
			Representative Director of the Company in 1987. S			
			g leadership over all officers and employees by leve			
	-	-	insight, and playing an important role in determining			
		supervising bus	iness execution; therefore, the Company proposes h	is reelection as		
-	Director.	M 1001	Line 1d. Common			
		Mar. 1991	Joined the Company			
		Apr. 1991	General Manager, assistant to Managing			
		4 111000	Director in charge of Production			
		April 1992	General Manager, assistant to Director in			
		1002	charge of Sales			
	Tetsuro Suhara (November 9, 1951) Reelection	Mar. 1993	Director in charge of Product Planning			
		Mar. 1995	Managing Director in charge of Product Planning			
		Apr. 1995	Managing Director and Group Executive of			
		Apr 1009	Marketing Group  Managing Director in charge of Environmental			
		Apr. 1998	Promotion			
		Apr. 2000	Managing Director in charge of Domestic	129,112 share		
		Apr. 2000	Business and Environmental Promotion			
2		Apr. 2003	Managing Director in charge of Financial			
-		Apr. 2003	Affairs, International Business, Public			
			Relations and Affiliated Companies			
		Mar. 2005	Managing Director in charge of Financial			
		14141. 2003	Affairs, Product Development, Public			
			Relations, and Affiliated Companies			
		Jan. 2008	Senior Managing Director			
		Mar. 2012	Director and Vice President (current position)			
			· · · · · · · · · · · · · · · · · · ·			
			[Important concurrent positions] President and Representative Director of Uni Industry Co., Ltd.			
	[Reasons for nomination as a or			I		
	[Reasons for nomination as a candidate for Director] Tetsuro Suhara assumed office as Director of the Company in 1993. He has wide experience and knowledge of major					

capabilities. We consider him suitable for decision making at the Board of Directors and supervising business

execution; therefore, the Company proposes his reelection as Director.

Candidate	Name	Career summary, and position and responsibility in the		Number of the		
No.	(Date of birth)	Company		Company's shares		
		0 . 1005	(Important concurrent positions)	owned		
		Oct. 1985	Joined the Company			
		Apr. 1998	General Manager of International Business			
		2001	Department	11,800 shares		
	Hiroshi Yokoishi (April 17, 1959) Reelection	Mar. 2001	Director and General Manager of International			
		. 2005	Business Department			
		Apr. 2005 Mar. 2017	Director and General Manager of International			
			Operations Department			
3			Managing Director and General Manager of			
			International Operations Department (current position)			
	FD 6 : /:	1:1 + C D:				
	[Reasons for nomination as a can		=	.10		
		-	altivate new sales channels by leading our Internation	•		
	_		erience for a long time. As we aim to further strength			
	international business, we consider that his wide-ranging insight will be essential, and he has played an important role					
	in the decision making at the Board of Directors of the Company; therefore, the Company proposes his reelection as					
	Director.	Amr. 1000	Jained the Company			
		Apr. 1980 Apr. 2001	Joined the Company General Manager, assistant to International			
		Apr. 2001	Business Department			
	N. L. L. N.	Amr. 2002	General Manager of Financial Resources and			
		Apr. 2003	<u> </u>			
		M == 2006	Accounting Department			
		Mar. 2006	Director and General Manager of Financial			
		2000	Resources and Accounting Department			
	Nobuyuki Nagasawa	Jan. 2008	Director in charge of Financial Affairs, Legal	10 000 abanaa		
	(April 3, 1957) Reelection	. 2010	Affairs and Information System	19,900 shares		
	Recrection	Apr. 2010	Director in charge of Financial Affairs, Legal			
4			Affairs, Information System, and Internal Control			
4		M == 2016				
		Mar. 2016	Director in charge of Corporate Planning and			
		M 2017	Information System			
		Mar. 2017	Managing Director in charge of Human			
			Resources, Corporate Planning and Information			
	FD	1: 1 - 4 - C - Di	System (current position)			
	[Reasons for nomination as a candidate for Director]  Nobuyuki Nagasawa has comprehensive experience with managerial divisions, including accounting, finance, legal					
	affairs, IT system, and corporate planning. Additionally, he has experience in the international business division and has extensive knowledge and multifaceted viewpoint. Therefore, we consider him capable of being responsible for					
	important decision making for the management of the Company and supervising business execution; therefore, the					
	Company proposes his reelection as Director.					
	Company proposes his reciection	as Difficul.				

Candidate No.	Name (Date of birth)	Career su	ummary, and position and responsibility in the Company	Number of the Company's shares		
	(2 4.0 01 01.01)		(Important concurrent positions)	owned		
		Apr. 2005 Apr. 2010 Apr. 2012 Mar. 2013	Joined the Company General Factory Manager of Gunma Factory General Manager of Sales Planning Department Director in charge of Corporate Planning			
	Shigehiko Suhara (February 11, 1979)	Nov. 2015	Director in charge of Corporate Planning and General Manager of International Operations Planning Department	46,440 shares		
	Reelection	Mar. 2016	Director in charge of Product Development and New Business Development			
5		Mar. 2017	Managing Director in charge of Writing Business, New Business Development, Product Development and Quality Assurance (current position)			
	[Reasons for nomination as a can-	didate for Direc	etor]			
	Shigehiko Suhara has served as C	eneral Factory	Manager of Gunma Plant and General Manager of I	Domestic and		
	International Sales Planning, and has been in charge of Corporate Planning, Product Development, and New Business Development. In addition to his diverse experience and knowledge, he also possesses superior management execution capabilities and leadership. He has played an important role in important decision making at the Board of Directors of					
	the Company and in supervising l	ousiness execut	ion; therefore, the Company proposes his reelection	as Director.		
		Apr. 1981	Joined the Company			
		Apr. 2005	General Manager of Production Engineering Department			
		Apr. 2008	General Manager of Production Control Department and General Factory Manager of Yokohama Factory			
	Akira Fukai (January 3, 1959) Reelection	Mar. 2009	Director, General Manager of Production Control Department and General Factory Manager of Yokohama Factory	6,800 shares		
6		Apr. 2010	Director and General Manager of Production Control Department			
		Mar. 2011	Director in charge of Production			
		Jan. 2012	Director in charge of Production and General Factory Manager of Yokohama Factory (current position)			
	[Reasons for nomination as a candidate for Director]					
	Akira Fukai has extensive knowledge and experience in the production division, and leads the production site with his					
	excellent communication skills. He plays an important role in decision making for the management of the Company; therefore, the Company proposes his reelection as Director.					
	meretore, the Company proposes	Apr. 1981	Joined the Company			
		Apr. 2003	General Manager of Product Development Department			
	Varabia Visia	Apr. 2007	General Manager of Gunma Research and Development Center			
7	Kazuhisa Kirita (November 13, 1958) Reelection	Apr. 2011	General Manager of Product Development Department	5,800 shares		
	preciection	Mar. 2012	Director and General Manager of Product Development Department			
		Mar. 2016	Director in charge of Technologies, Patent Administrations and Cosmetics (current position)			
	[Reasons for nomination as a can-	didate for Direc	-			
	Kazuhisa Kirita has been deeply o	engaged in proc	duct development for two (2) different divisions: pro-			
	and R&D. He has devoted his efforts to making better products and possesses abundant knowledge and experience. His					
	_		Board of Directors of the Company, and he is a persecompany proposes his reelection as Director.	son who can		

Candidate	Name	Career summary, and position and responsibility in the		Number of the		
No.	(Date of birth)		Company	Company's shares		
		1002	(Important concurrent positions)	owned		
8		Apr. 1983	Joined the Company			
	Hitoshi Suzuki	Apr. 2005	General Manager of Yokohama Research and			
	(June 7, 1958)		Development Center	9,200 shares		
	Reelection	Mar. 2013	Director and General Manager of Yokohama			
			Research and Development Center (current			
	FD C	1: 1-4- C D:	position)			
	[Reasons for nomination as a candidate for Director]					
	Based on extensive knowledge and management experience in research and development, Hitoshi Suzuki has worked extensively to manage the R&D division, spared no effort regarding the development of innovative technologies and					
			what customers require. With this experience and			
			r the Company; therefore, the Company proposes h	_		
	Director.	ision making io	the company, therefore, the company proposes in	is recicction as		
		Apr. 1984	Joined the Company			
		Apr. 2008	General Manager of Financial Resources and			
	Naoto Hasegawa		Accounting Department			
	(September 29, 1960)	Mar. 2016	Director in charge of Legal Affairs and General	9,400 shares		
	Reelection		Manager of Financial Resources and	,,		
	<u></u>		Accounting Department			
9		Mar. 2017	Director in charge of Financial Affairs and			
	FD 0 : ::	1:1 · C D:	Legal Affairs (current position)			
	[Reasons for nomination as a candidate for Director]					
	Naoto Hasegawa has a wealth of knowledge and experience concerning finance, accounting and legal affairs. He has					
	played an important role in important decision making for the management of the Company and in supervising business execution, such as examination of capital policy and efforts aimed at bolstering governance system; therefore, the					
	Company proposes his reelection as Director.					
	company proposes me recitorion	Apr. 1985	Joined the Company			
		Apr. 2007	General Manager of Product Development			
		•	Department			
		July 2011	General Director of Mitsubishi Pencil Vietnam			
	Nobuo Yamamura	-	Co., Ltd.			
	(August 24, 1962)	July 2013	Managing Director of Mitsubishi Pencil Tokyo	4,600 shares		
10	Reelection		Sales Co., Ltd.			
		Apr. 2015	General Manager of Sales Planning Department			
			of the Company			
		Mar. 2017	Director and General Manager of Domestic			
			Sales Department (current position)			
	[Reasons for nomination as a candidate for Director]					
	Nobuo Yamamura has served the Company through important positions at product development, domestic sales, and					
	major domestic and overseas subsidiaries, and he has management experience in both fields of manufacturing and sales.					
	He continues to utilize his cross-cutting knowledge and experience in seeking out new markets, as well as to manage					
	important decision making for the Company; therefore, the Company proposes his reelection as Director.					

Candidate	Name	Career summary, and position and responsibility in the Company		Number of the Company's shares	
No.	(Date of birth)		(Important concurrent positions)	owned	
		Apr. 1971	Joined Mitsubishi Estate Co., Ltd.		
		June 2002	Director and General Manager of Yokohama		
			Branch of Mitsubishi Estate Co., Ltd.		
		June 2003	Executive Officer and General Manager of		
			Yokohama Branch of Mitsubishi Estate Co.,		
	Toshihide Yoshimura		Ltd.		
	(February 12, 1949)	June 2005	Executive Officer of Mitsubishi Estate Co., Ltd.		
	Reelection	June 2005	President and Director of Aqua City Co., Ltd.	-	
	Outside	June 2006	President and Representative Director of		
	Independent Officer		Chelsea Japan Co., Ltd.		
11		Apr. 2009	Senior Adviser of Mitsubishi Estate Co., Ltd.		
		June 2012	Councilor of the Research Institute for High-		
			Life Foundation (current position)		
		Mar. 2015	Outside Director of the Company (current		
			position)		
	[Reasons for nomination as a can			. 1 1	
	-	_	as a corporate manager, Toshihide Yoshimura has p		
	considerable advice and suggestions that have contributed to ensuring appropriate decision-making procedures and to enhancing governance system including crisis management from his position independent of the Company's				
		-			
	management team. Therefore, the Company proposes his reelection as Outside Director. His term of office as Outside Director will be three (3) years at the conclusion of this General Meeting of Shareholders.				
	Bricolor will be unice (5) Jeure un	Apr. 1976	Joined Fuji Photo Film Co., Ltd. (currently		
			FUJIFILM Corporation)		
		Dec. 1999	Representative Director and Vice President of		
			Keio Academic Enterprise Co., Ltd.		
		Apr. 2001	Professor of Graduate School of Keio		
			University Media and Government		
		Apr. 2004	President of The Industry-Academia		
			Collaboration Initiative Nonprofit Organization		
	Kenichiro Senoh		(current position)		
	(January 1, 1954)	June 2012	Independent Outside Director of Teijin Limited		
	Reelection		(current position)	-	
	Outside		Member of the Advisory Board of Teijin		
12	Independent Officer	Man 2017	Limited (current position)		
12		Mar. 2017	Outside Director of the Company (current position)		
		[Important co	ncurrent positions]		
			The Industry-Academia Collaboration Initiative		
		Nonprofit Org			
		Independent Outside Director of Teijin Limited			
		-	essor of Hitotsubashi University Graduate School		
		_	and Management (MBA)		
			tellectual Property Association of Japan		
	[Reasons for nomination as a candidate for Outside Director]				
	Based on his diverse experience a	and knowledge	of practical research that connects the both fields of		
	business, Kenichiro Senoh has actively made comments that have contributed to enhancing governance system from an				
	objective, multi-pronged perspective. Therefore, the Company proposes his reelection as Outside Director. His term of				
	office as Outside Director will be one (1) year at the conclusion of this General Meeting of Shareholders.				

- (Notes) 1. Eiichiro Suhara concurrently serves as President and Representative Director of Yamagata Mitsubishi Pencil Precision Co., Ltd. The Company purchases its specified products from this company and is also leasing real estate to this company.
  - 2. Eiichiro Suhara concurrently serves as Chairman of Mitsubishi Pencil Vietnam Co., Ltd. The Company purchases its specified products from this company.
  - 3. Eiichiro Suhara concurrently serves as an Outside Director of Eisai Co., Ltd. There is no steady business relationship between the Company and this company.

- 4. Tetsuro Suhara concurrently serves as President and Representative Director of Uni Industry Co., Ltd. The Company purchases its specified products from this company and is also renting real estate from this company.
- 5. There is no special interest between each candidate for Director other than those stated in 1. to 4. and the Company.
- 6. Toshihide Yoshimura and Kenichiro Senoh are candidates for Outside Director.
- 7. Pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company has entered into limited liability agreements with Toshihide Yoshimura and Kenichiro Senoh to limit their liability for damages under Article 423, paragraph 1 of the Companies Act, on the conditions that the requirements stipulated by laws and regulations are met. If their reelections are approved, the Company will continue the above-mentioned limited liability agreements with them. The maximum amount of liability for damages under these agreements is the minimum liability amount provided for under laws and regulations.
- 8. The Company has designated Toshihide Yoshimura and Kenichiro Senoh as independent officers under the rule of the Tokyo Stock Exchange and has notified the Exchange thereof. The Company plans to continue to designate them as independent officers.
- 9. Toshihide Yoshimura and Kenichiro Senoh, who are candidates for Outside Directors, satisfy the "Independence Criteria for Outside Officers" stipulated by the Company on page 11.

#### Election of Two (2) Audit & Supervisory Board Members Proposal No. 3

The terms of office of Audit & Supervisory Board Members Fumitoshi Nakamura and Toshio Aoi will expire at the conclusion of this meeting. Therefore, the Company proposes the election of two (2) Audit & Supervisory Board Members. The consent of the Audit & Supervisory Board has been obtained for this proposal. The candidates for

Audit & Supervisory Roard Members are as follows

Candidate No.	Name (Date of birth)	Career summary and position in the Company (Important concurrent positions)		Number of the Company's shares owned	
1	Jun Tomaru (May 15, 1954) New election	Apr. 1978 Apr. 2001 Apr. 2003 July 2009 Apr. 2010 Mar. 2012 July 2013 Mar. 2014	Joined the Company General Manager of Business Support Center General Manager of Sales Planning Office President and Representative Director of Mitsubishi Pencil Tokyo Sales Co., Ltd. Senior General Manager of the Company Director Director in charge of Human Resources and General Affairs Managing Director in charge of Human Resources and General Affairs, Compliance and Corporate Pension System Senior Managing Director in charge of	8,000 shares	
	Corporate Administration and Compliance (current position)  [Reasons for nomination as a candidate for Audit & Supervisory Board Member]  In addition to a wealth of experience and knowledge from working in numerous divisions, including sales, human resources, general affairs and compliance, Jun Tomaru possesses intimate knowledge of the Company's group business based on his management experience at the Company and its subsidiaries, and we anticipate that he will play an important role in strengthening the auditing system throughout the Company's group; therefore, the Company proposes his election as Audit & Supervisory Board Member.				
2	Toshio Aoi (October 1, 1955) Reelection Outside Independent Officer		Joined The Bank of Yokohama, Ltd. Director and Managing Executive Officer in charge of Credit Department of The Bank of Yokohama, Ltd. Director, Managing Executive Officer, General Manager of Head Office and General Manager of Business Division Head Office in charge of Head Office Block, of The Bank of Yokohama, Ltd. Director of The Bank of Yokohama, Ltd. Senior Managing Director of The Yokohama Bankers' Association (current position) Outside Audit & Supervisory Board Member of the Company (current position) oncurrent positions] ging Director of The Yokohama Bankers'	-	
	[Reasons for nomination as a candidate for Outside Audit & Supervisory Board Member]  Toshio Aoi has accumulated abundant experience as a corporate manager in financial institutions in addition to considerable insight in matters regarding finance and accounting. His wide-ranging knowledge has been reflected in his auditing of the Company, and he has actively provided appropriate advice and suggestions for ensuring compliance with the law. Therefore, the Company proposes his reelection as Outside Audit & Supervisory Board Member. His term of office as Outside Audit & Supervisory Board Member will be four (4) years at the conclusion of this General Meeting of Shareholders.				

- (Notes) 1. There is no special interest between each candidate for Audit & Supervisory Board Member and the Company.
  - 2. Toshio Aoi is a candidate for Outside Audit & Supervisory Board Member.
  - Pursuant to the provisions of Article 427, paragraph 1, of the Companies Act, the Company has entered into limited liability agreement with Outside Audit & Supervisory Board Member candidate Toshio Aoi to limit his liability for damages under Article 423, paragraph 1, of the Companies Act, on the conditions that the requirements stipulated by

laws and regulations are met. If his reelection is approved, the Company will continue the above-mentioned limited liability agreement with him. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under laws and regulations.

- 4. The Company has designated Outside Audit & Supervisory Board Member candidate Toshio Aoi as an independent officer under the rule of the Tokyo Stock Exchange and has notified the Exchange thereof. The Company plans to continue to designate him as an independent officer.
- 5. Outside Audit & Supervisory Board Member candidate Toshio Aoi satisfies the "Independence Criteria for Outside Officers" stipulated by the Company on page 11.

### **Reference: Concept of Independence of Outside Officers**

In addition to the requirements under the Companies Act, the Company formulates its own "Independence Criteria for Outside Officers" to ensure proper corporate governance. Based on these independence criteria, the Company elects candidates for Outside Directors and Outside Audit & Supervisory Board Members. The details of the criteria are as follows.

## [Independence Criteria for Outside Officers]

The Board of Directors of the Company determines that Outside Officers who do not fall under any of the criteria in the following items are independent.

## 1. Major shareholder

Major shareholder of the Company or its executing person. "Major shareholder" means any of those who directly or indirectly hold 10% or more of voting rights at the end of the Company's most recent fiscal year.

# 2. Major business partner

- (1) Our principal business partner or its executing person. "Our principal business partner" means any one of the following:
  - The amount of payment from the said business partner to the Company in the most recent business year exceeds 2% of the Company's annual consolidated net sales.
  - Business partner who is indispensable in fund procurement of the Company and whom the Company relies on to the extent that there is no substitution.
- (2) A party who considers the Company as a major business partner or its executing person. "A party who considers the Company as a major business partner" means the following party:
  - The amount of payment from the Company to the said party in the most recent business year exceeds 2% of the said party's annual consolidated net sales.

## 3. Professional service provider

A legal expert such as an attorney at law, accounting or tax specialist such as a certified public accountant or tax accountant, consultant, corporate manager, university professor, etc. who obtains monetary or other property profit exceeding 10 million JPY per year other than executive remuneration from the Company. When such property is obtained by an organization such as a corporation or a partnership, this criterion applies to a person belonging to such organization.

#### 4. Donation/Grant

A person who receives donation or grant exceeding 10 million JPY per year from the Company. When such donation or grant is obtained by an organization such as a corporation or a partnership, this criterion applies to an executing person of such organization.

- 5. A person who has fallen under any of the above 1. to 4. in the past three (3) years.
- 6. A spouse or a relative within second degree of kinship of a Director or an employee of the Company or the Company's subsidiary.
- \* In these criteria, the term "executing person" means a person who executes business in an organization such as a corporation or a partnership regardless of its title or position name such as director, executive officer, employee, etc.

## **Proposal No. 4** Revision of Remuneration Amount for Directors and Audit & Supervisory Board Members

Regarding the remuneration for Directors and Audit & Supervisory Board Members of the Company, the amount up to 500 million JPY for Directors (including up to 20 million JPY per year for Outside Directors) and the amount up to 70 million JPY for Audit & Supervisory Board Members were approved at the 136th Annual General Meeting of Shareholders held on March 30, 2011 as the maximum amount of monetary remuneration per fiscal year, and they remain effective today. The Company proposes to revise the amount of monetary remuneration per fiscal year to the maximum amount of 600 million JPY for Directors (including 50 million JPY per year for Outside Directors) and the maximum amount of 100 million JPY for Audit & Supervisory Board Members, in consideration of changes to the economic situation and management environment, as well as of other various circumstances.

Moreover, as before, the Company requests that the amount of remuneration for Directors not include the employee salaries of Directors who serve concurrently as employees.

Additionally, there are currently thirteen (13) Directors (including two (2) Outside Directors) and five (5) Audit & Supervisory Board Members, but if Proposals No. 2 and No. 3 are approved and adopted in their current forms, then there will be twelve (12) Directors (including two (2) Outside Directors) and five (5) Audit & Supervisory Board Members.